

## Appendix 2: Revised Investment Strategy to 2020/21

	Total Funding Required					Council Funding	External Funding
	2017/18	2018/19	2019/20	2020/21	TOTAL		
	£000's	£000's	£000's	£000's	£000's	£000's	£000's
<b>Regeneration</b>							
Town Centre Related Projects	1,068	1,282	323	-	2,673	2,670	3
Teesside Media & Innovation Village	60	-	440	-	500	500	-
Middlehaven Related Projects	5,250	4,912	-	-	10,162	4,840	5,322
Hemlington Grange Projects	431	-	3,441	-	3,872	1,872	2,000
Housing Growth	216	1,020	700	-	1,936	1,936	-
Teesside Advanced Manufacturing Park	1,087	8,500	12,874	-	22,461	12,523	9,938
Social Regeneration	-	250	125	125	500	500	-
Beacon Becks Phase 2	41	-	-	-	41	-	41
Capitalisation Of Major Schemes Salaries	140	440	440	440	1,460	1,460	-
Sports Facilities Via S106	-	-	100	-	100	-	100
Affordable Housing Via Section 106	-	-	5,523	-	5,523	830	4,693
Highways Infrastructure Development Section 106	-	-	484	-	484	-	484
Swedish Mission Site S106 Works	-	24	-	-	24	-	24
Street Lighting (Invest To Save)	124	-	-	-	124	124	-
Lower Bus Platforms	6	9	-	-	15	-	15
Stainton Way Dixon Bank Junction - Section 106	63	1,465	-	-	1,528	-	1,528
Longlands to Ladgate Link	40	-	-	-	40	-	40
Stainton Way Western Extension - Section 106	148	-	-	-	148	-	148
Acklam \ Hall Drive Improvements - Section 106	6	44	-	-	50	-	50
The Big Screen	-	20	480	-	500	500	-
NPIF A66 Expansion Joints & Resurfacing	469	-	-	-	469	-	469
A66 Throughabout	22	-	2,928	-	2,950	-	2,950
Newport Road & Acklam Road Improvements	294	116	-	-	410	-	410
Ladgate Lane Cycle Paths	584	195	-	-	779	-	779
Mandale Interchange	4	71	-	-	75	-	75
Cargo Fleet Lane	-	75	-	-	75	-	75
JAQU - Early Measures Funding	-	624	1,189	-	1,813	-	1,813
Members Small Schemes	68	30	-	-	98	98	-
Grove Hill J V Projects	146	23	-	-	169	-	169
Gresham Projects	590	1,863	2,015	-	4,468	4,468	-
House To Home	55	-	-	-	55	19	36
Housing Delivery Vehicle (S106)	244	54	367	-	665	-	665
Empty Homes 2015 To 2018	4	124	436	-	564	-	564
Local Transport Plan	2,917	3,426	-	-	6,343	910	5,433
<b>Total Regeneration</b>	<b>14,077</b>	<b>24,567</b>	<b>31,865</b>	<b>565</b>	<b>71,074</b>	<b>33,250</b>	<b>37,824</b>

	Total Funding Required					Council Funding £000's	External Funding £000's
	2017/18 £000's	2018/19 £000's	2019/20 £000's	2020/21 £000's	TOTAL £000's		
<b>Culture, Communities and Communications</b>							
Acklam Library (Section 106)	-	-	50	-	50	-	50
Town Hall Venue Development	6,080	366	-	-	6,446	3,675	2,771
Cultural Transformation	-	15	1,825	-	1,840	840	1,000
Captain Cook Museum	40	-	-	-	40	-	40
<b>Total Culture, Communities and Communications</b>	<b>6,120</b>	<b>381</b>	<b>1,875</b>	<b>-</b>	<b>8,376</b>	<b>4,515</b>	<b>3,861</b>

	Total Funding Required					Council Funding £000's	External Funding £000's
	2017/18 £000's	2018/19 £000's	2019/20 £000's	2020/21 £000's	TOTAL £000's		
<b>Environment and Commercial Services</b>							
Section 106 Schemes	30	0	0	0	30	30	0
Purchase of New Vehicles	1,495	1,479	1,489	1,500	5,963	5,963	0
Capitalisation of Wheeled Bin Replacement	100	100	100	100	400	400	0
Capitalisation of Street Furniture/Dog Fouling & Litter Bins	55	55	55	55	220	220	0
Capitalisation of Highways Maintenance	262	275	275	275	1,087	1,087	0
Purchase of Former County Depot	0	371	0	0	371	371	0
Property Services Building Investment (Capitalisation of Property Maintenance)	290	340	340	340	1,310	1,310	0
Playground Equipment	25	0	0	0	25	25	0
Parks Improvement	40	0	0	0	40	40	0
Bereavement Services	40	13	0	0	53	53	0
Middlesbrough Sports Village	85	0	0	0	85	-319	404
Nunthorpe Playing Fields S106	0	100	0	0	100	0	100
Waste Disposal Plant Investment	0	2,808	0	0	2,808	2,808	0
Crematorium Works	3	517	0	0	520	520	0
Members Small Schemes	4	95	60	0	159	159	0
Leisure Investment	81	119	0	0	200	200	0
Property Asset Investment Strategy	2,764	1,544	321	0	4,629	4,321	308
Town Centre Accommodation Strategy	0	200	800	0	1,000	1,000	0
Hemlington CAT	275	25	0	0	300	300	0
Newham Grange Leisure Farm	0	1,200	0	0	1,200	1,200	0
<b>Total Environment and Commercial Services</b>	<b>5,549</b>	<b>9,241</b>	<b>3,440</b>	<b>2,270</b>	<b>20,500</b>	<b>19,688</b>	<b>812</b>

	Total Funding Required				
	2017/18	2018/19	2019/20	2020/21	TOTAL
	£000's	£000's	£000's	£000's	£000's
<b>Public Health and Public Protection</b>					
Health & Wellbeing Hub	196	0	0	0	196
Leisure Trust Investment	332	0	0	0	332
Healthy Pupils Funding	0	85	0	0	85
<b>Total Public Health and Public Protection</b>	<b>528</b>	<b>85</b>	<b>0</b>	<b>0</b>	<b>613</b>

Council Funding	External Funding
£000's	£000's
121	75
332	0
0	85
<b>453</b>	<b>160</b>

	Total Funding Required				
	2017/18	2018/19	2019/20	2020/21	TOTAL
	£'000	£'000	£'000	£'000	£'000
<b>Education</b>					
Block Budget (Grant) Devolved Formula Capital	-	-	119	-	119
CERA - Capital Improvements (capital expenditure revenue allocation - DSG funded)	-	-	1	-	1
Block Budget (MBC COPR) Supported Capital Expenditure Formula Funding	-	-	251	-	251
Block Budget (Grant) School Condition Allocation	-	-	460	885	1,345
Block Budget (Grant) Basic Needs	-	-	412	841	1,253
Block Budget (Grant) Special Provision Fund	-	47	167	166	380
Schemes in Maintained Primary Schools	2,348	2,750	144	-	5,242
Schemes in Primary Academies	17	66	5	-	88
Schemes in Maintained Secondary Schools	76	10	-	-	86
Schemes in Secondary Academies	15	3	-	-	18
Schemes in Special Schools	301	450	-	-	751
Early Years - Park House	6	-	-	-	6
Capitalisation of Salary Costs	98	100	102	-	300
<b>Total Education</b>	<b>2,861</b>	<b>3,426</b>	<b>1,661</b>	<b>1,892</b>	<b>9,840</b>

Council Funding	External Funding
£000's	£000's
-	119
-	1
251	-
-	1,345
-	1,253
-	380
1,011	4,231
7	81
20	66
-	18
723	28
6	-
150	150
<b>2,168</b>	<b>7,672</b>

	Total Funding Required				
	2017/18	2018/19	2019/20	2020/21	TOTAL
	£'000	£'000	£'000	£'000	£'000
<b>Children's Care</b>					
Securing Services for Children with Complex Needs	-	30	-	-	30
Gleneagles - Kitchen and External Works	12	55			67
Purchase of a home for a Looked After Child in Hartlepool	204	47			251
Children's Homes - Refurbishment work	77				77
<b>Total Children's Care</b>	<b>293</b>	<b>132</b>	<b>-</b>	<b>-</b>	<b>425</b>

Council Funding	External Funding
£'000	£'000
-	30
	67
	251
	77
<b>-</b>	<b>425</b>

	Total Funding Required				
	2017/18	2018/19	2019/20	2020/21	TOTAL
	£'000	£'000	£'000	£'000	£'000
<b>Prevention &amp; Partnerships</b>					
Block Budget (Grant) EFA Early Years 2 Year olds Entitlement (Trajectory Project)	-		7	-	7
Early Years - Hemlington Initiative Centre / Rosendale - Cont. to Bldg. Renovation	32	-	-	-	32
Green Lane - EY/KS1 extension and internal alterations project	83	-	-	-	83
Linthorpe Primary - expansion of family centre & develop outdoor space	156				156
Great Expectations	42				42
<b>Total Prevention &amp; Partnerships</b>	<b>313</b>	<b>-</b>	<b>7</b>	<b>-</b>	<b>320</b>

Council Funding	External Funding
£'000	£'000
-	7
-	32
-	83
	156
	42
<b>-</b>	<b>320</b>

	Total Funding Required				
	2017/18	2018/19	2019/20	2020/21	TOTAL
	£000's	£000's	£000's	£000's	£000's
<b>Adult Social Care and Health Integration</b>					
Chronically Sick & Disabled Persons Act - All schemes	513	783	610	610	2,516
Disabled Facilities Grant - All schemes	1,567	3,303	1,877	1,090	7,837
Capitalisation of Staying Put Salaries	50	50	50	50	200
Home Assistance Loan	7	188	0	0	195
Home Loans Partnership (formerly 5 Lamps)	0	0	57	0	57
Small Schemes	48	15	0	25	88
<b>Total Adult Social Care and Health Integration</b>	<b>2,185</b>	<b>4,339</b>	<b>2,594</b>	<b>1,775</b>	<b>10,893</b>

Council Funding	External Funding
£000's	£000's
2,516	0
940	6,897
200	0
184	11
0	57
0	88
<b>3,840</b>	<b>7,053</b>

	Total Funding Required				
	2017/18	2018/19	2019/20	2020/21	TOTAL
	£000's	£000's	£000's	£000's	£000's
<b>Finance, Governance and Support</b>					
Desktop Strategy	0	155	41	0	196
Enterprise Agreements	57	168	93	0	318
CISCO Enterprise Agreements	257	0	0	0	257
WIFI - Town Hall / Civic Centre	3	0	0	0	3
CRM	244	228	0	0	472
Town Hall Data Centre Build	229	5	0	0	234
LCS Development	0	0	0	0	0
ICT BOHO	0	138	0	0	138
Scanning	91	9	0	0	100
Customer First	11	0	0	0	11
Early Help Module (Children's)	5	219	0	0	224
Objective Upgrade	0	55	0	0	55
Core Refresh	945	0	0	0	945
IT Refresh - Network Refresh	101	32	65	0	198
Lights On	392	403	100	448	1,343
Agile Working	78	0	0	0	78
LCS Development Capture	20	24	9	0	53
Business Intelligence	61	3	0	0	64
HR Pay	45	37	0	0	82
ICT Infrastructure	54	261	215	133	663
Derisking Sites	211	826	100	1,184	2,321
Dashboard Development	0	200	0	0	200
<b>Total Finance, Governance and Support</b>	<b>2,804</b>	<b>2,763</b>	<b>623</b>	<b>1,765</b>	<b>7,955</b>

Council Funding	External Funding
£000's	£000's
196	0
318	0
257	0
0	3
472	0
234	0
0	0
25	113
100	0
11	0
224	0
55	0
945	0
198	0
1,341	2
78	0
53	0
64	0
82	0
663	0
2,321	0
200	0
<b>7,837</b>	<b>118</b>

	Total Funding Required				
	2017/18	2018/19	2019/20	2020/21	TOTAL
	£000's	£000's	£000's	£000's	£000's
<b>All Directorates</b>					
	34,730	44,934	42,065	8,267	129,996
<b>Total All Directorates</b>	<b>34,730</b>	<b>44,934</b>	<b>42,065</b>	<b>8,267</b>	<b>129,996</b>

Council Funding	External Funding
£000's	£000's
71,751	58,245
<b>71,751</b>	<b>58,245</b>